

Towards better use of funds
May 26, Brussels, Mirris Conference,
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TALLINN UNIVERSITY

Tallinn University in numbers

- Third biggest university in Estonia, more than **8,000 students** (**5,5%** of them international)
- Largest **humanities** university
 - ca **850** employees
 - incl. **400** researchers and lecturers (foreign lecturers and researchers **9%**)
- Number of study programmes **131** (63 MA, 13 PhD)
- Operating revenue 2015 ca **35 MEUR**
- Research funding 2015 ca **7 MEUR**
 - state (2,8 national, 1,7 ESIF); International (1,6); other (0,8)

ESTONIAN CHALLENGES

1. Interministerial cooperation and relationships between stakeholders and national actors;
2. Update competences inside Research Organisations (ROs) on managing projects, marketing R&D results;
3. Promotion of Estonian research excellence, visibility and recognition. Mobilising a wider presence of Estonian R&D actors and stakeholders abroad;



Changed outer factors and received inputs

- Improved collaboration with NCPs and Estonian Research Council (ETA_g)
- Better information provided by Participant Portal
- International knowledge exchange
 - meetings with other universities
 - Internships in Brussels (1-2 months) in the Estonian IGLO Office
- improved exchange of information between different parties (ETA_g, ministries, universities)



Activities to support researchers I

Development from single project support to systemic support structures

AT FIRST

- *Dissemination of information in university incl. in house exchange of experience to reduce “fear of EU projects” and offer support, encouraging networking*
- *Giving support and advice (application and contract preparation, reporting, auditing)*
- *Financial support to project preparation and co-financing (University Fund)*
- *Increasing competences of central administration (eg in Financial Office, Personnel Office)*



Activities to support researchers II

RECENTLY

- *Pre-call consultations with NCP*
- *Centrally initiated projects – mapping strengths, supporting researchers*
- *Using consultants in proposal preparation (knowledge transfer to own staff)*
- *New development plan and structural reform 2015 - University's general policy - support to interdisciplinarity research groups, involvement of PhD and other students and attract researchers from abroad*
- *Research coordinators in faculties – knows the needs, information to right person*



TLU participation

Horizon 2020

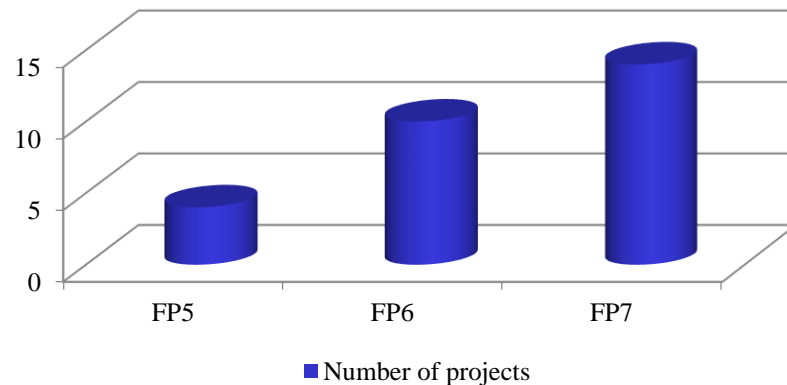
(March 2016) - 8 projects

- **3 coordinator** ; 5 partner



- **Widening and Participation Programme (2 projects)**
- ERA – Chair (CEITER)
 - *New learning and teaching practices: Digital Innovation - new methods of analyzing learning and teaching (learning how to learn, contributing to digital turn in learning)*
- *Twinning “Human rights – mutually raising excellence” (HURMUR)*
 - *Development of research excellence of human rights, involvement in global research networks, incl changing nature of human rights in the contemporary society; ibuild bridges between Estonian/Baltic/ Russian human rights research communities*

Number of projects



Expectations

University

- Continuation of previous activities, towards participation in programming and pre-call phase

State

- Strong support and cooperation from NCPs
- Stability and increase of national research funds
- Support to research support system in Universities

EU

- Continuation of **EU13 targeted activities** – access to finances, cooperation with well performing universities, exchange of management experience
- Improve skills, through **coaching and training** to research support system in Research Organisations (ROs)

